

## **APPLICATION OF SIMULATION AND MCDEA IN SME FOOD PROCESSING COMPANY: A CASE STUDY AT A COFFEE PROCESSING FACTORY**

(Penggunaan Simulasi dan MCDEA di Syarikat Pemprosesan Makanan PKS:  
Suatu Kajian Kes di Kilang Pemprosesan Kopi)

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### *ABSTRACT*

Food production in the manufacturing sector contributes significantly to the development of the Malaysian economy. Therefore, the improvement of food manufacturing should be emphasised so that it is possible to ensure its sustained growth. This study focuses on applying a simulation model and Multi-Criteria Data Envelopment Analysis (MCDEA) in the food manufacturing system. A case study on an SME food processing company was modelled and analysed to improve the system's overall performance. In this study, simulation experiments and MCDEA were used to improve the processing system, and several improvement models were suggested. The simulation model of each improvement was used to generate inputs and outputs, while MCDEA was used to determine the most efficient improvement model to minimise waiting time. The result demonstrates that IM7 is the most efficient model as compared to other improvement models. This model suggests adding a worker into the packaging process and reducing processing time at grinding and packaging processes. The methods and the results obtained can assist the management of a factory in making better decisions and can offer insights to other SME companies to help improve the performance of their food processing system.

*Keywords:* improvement model; MCDEA; simulation; food processing

### *ABSTRAK*

Pengeluaran makanan di sektor perkilangan memberikan sumbangan yang besar kepada perkembangan ekonomi Malaysia. Oleh itu, peningkatan pembuatan makanan harus dititikberatkan agar dapat memastikan perkembangan yang berterusan. Kajian ini memfokuskan pada penggunaan model simulasi dan Analisis Penyampulan Data Pelbagai Kriteria (APDPK) dalam sistem pembuatan makanan. Kajian kes di sebuah syarikat pemprosesan makanan PKS dimodelkan dan dianalisis untuk meningkatkan prestasi keseluruhan sistem. Dalam kajian ini, eksperimen simulasi dan APDPK digunakan untuk menambah baik sistem pemprosesan, dan beberapa model penambahbaikan dicadangkan. Model simulasi bagi setiap penambahbaikan digunakan untuk menghasilkan input dan output, sementara APDPK digunakan untuk menentukan model penambahbaikan yang paling cekap bagi mengurangkan masa menunggu. Hasilnya menunjukkan bahawa IM7 adalah model yang paling cekap berbanding dengan model penambahbaikan yang lain. Cadangan untuk model ini adalah dengan menambah bilangan pekerja di proses pembungkusan dan mengurangkan masa pemprosesan pada proses pengisaran dan pembungkusan. Kaedah dan hasil yang diperolehi dapat membantu pengurusan kilang membuat keputusan yang lebih baik, dan dapat memberikan pandangan kepada syarikat PKS yang lain untuk membantu meningkatkan prestasi sistem pemprosesan makanan mereka.

*Kata kunci:* model penambahbaikan; MCDEA; simulasi; pemprosesan makanan

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